Overall organisation

CEO (Pia Sandvik)
Finance and Business Support (Robert Casselbrant)
HR (Annette Anjou)

Business Development and External Relations (Timo van’t Hoff)
Digital Development and IT (Eva Harström)

Bioeconomy and Health
Digital Systems
Materials and Production
Built Environment
Safety and Transport

Digitalisation
Energy and Bio-Based Economy
Sustainable Cities and Communities
Health and Life Science
Material Transformation
Mobility

Group-wide functions
Divisions
Business and Innovation Areas
### Business and Innovation Areas

<table>
<thead>
<tr>
<th>Area</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Digitalisation</td>
<td>Digitalisation enables great change. As society faces some of its greatest challenges ever, we've also never had greater awareness and better opportunities to manage them. We advance data-driven innovation in both industry and the public sector. We combine expertise in AI, cybersecurity, IoT and advanced sensors with service development and user understanding.</td>
</tr>
<tr>
<td>Energy and Bio-Based Economy</td>
<td>Energy system transformation and a bio-based economy are key for a sustainable transition of both society and industry. We bring together expertise in tomorrow's energy systems, bioeconomy, industrial energy systems, systems analysis, resource efficiency and service design. In collaboration with our customers, we develop smart power grids, renewable energy sources and biofuels along with new business models for tomorrow's energy supply and industry.</td>
</tr>
<tr>
<td>Sustainable Cities and Communities</td>
<td>The cities of tomorrow must be smart, integrated, circular and equipped for a changed climate. We bring together expertise and testbeds in systems innovation, IoT, construction technologies, new energy systems and sustainable infrastructure along with water and sewerage systems and mobility. In collaboration with our customers and partners, we develop solutions that contribute to robust, smart and sustainable cities and communities.</td>
</tr>
<tr>
<td>Health and Life Science</td>
<td>Society's costs for healthcare and mental illness are rising sharply. At the same time, Sweden aims to retain its leading position in drug development and medical technology. We bring together expertise and testbeds in everything from social impact bonds and welfare technologies to pharmaceutical production and infection control. The goal is healthier people and a competitive Swedish life science sector.</td>
</tr>
<tr>
<td>Material Transformation</td>
<td>Of all the world's materials, today only 8.6 per cent are circular. At the same time, CO2 emissions must be reduced significantly. As a result, Sweden needs to take a leading position in the development of value-added and circular materials. We bring together expertise and testbeds in circular business models, lifecycle analysis, materials development, materials ecosystems and the materials production of tomorrow.</td>
</tr>
<tr>
<td>Mobility</td>
<td>Climate change and urbanisation pose new requirements for sustainable and safe transport of both passengers and freight. As vehicles become connected, electrified, self-driving and shared, business models and user behaviours will change right along with them. We bring together expertise and testbeds in everything from mobility systems and ICT to electrification and manufacturing. We also pursue policy and system issues for sustainable mobility.</td>
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</tbody>
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**Per-Olof Sjöberg**  
**Markus Norström**  
**Kristina Mjörnell**  
**Sarah Thunberg**  
**Hanna de la Motte**  
**Sofia Ohnell**
The five divisions

<table>
<thead>
<tr>
<th>Division</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bioeconomy and Health</td>
<td>The Bioeconomy and Health division has cutting edge expertise in process engineering, drug development and material and surface design. Our work involves biorefinery value chains and products and processes for agriculture, food, pulp, paper and packaging.</td>
</tr>
<tr>
<td>Digital Systems</td>
<td>The Digital Systems division operates in electronics, information and communications technology, software development, mobility, system analysis and interaction design. We provide solutions for all sectors, especially in areas involving digitalisation.</td>
</tr>
<tr>
<td>Materials and Production</td>
<td>The Materials and Production division, specialises in corrosion, chemistry, biology, medical technology and mechanics. We operate in product, production and material development for textile, polymer, composite and metal.</td>
</tr>
<tr>
<td>Built Environment</td>
<td>Within the division Built Environment and together with our customers, we build the sustainable society through conversion to resource efficiency, climate neutrality and a robust infrastructure. We have expertise in energy, infrastructure, certification, construction and real estate as well as innovation management and system conversion. We work with materials such as wood, glass, cement and concrete.</td>
</tr>
<tr>
<td>Safety and Transport</td>
<td>The Safety and Transport division, specialises in reliability, risk and safety in relation to vehicles, the maritime industry, the electrification of transport system and fires. The division has expertise in measurement technology, calibration, inspection and verification.</td>
</tr>
</tbody>
</table>

Marco Lucisano
Charlotte Karlsson
Pernilla Walkenström
Marco Lucisano
Paul-Halle Zahl Pedersen
Built Environment
departments and units

Senior Vice President

Energy and Resources
- Heating and Cooling
- Energy systems, solar energy and human interaction
- Buildings and energy
- Industrial Transition
- Energy transition in cities

System Transition and Service Innovation
- Urban Development
- Policy and innovation
- Energy and Environmental Systems Analysis
- Sustainable Business
- Energy transition in cities

Infrastructure and Concrete Technology
- Circular & Sustainable material use
- Infrastructure lab
- Infrastructure development
- Water & Climate adaption
- Material Lab
- Material Design
- Concrete Assessment and Training

Building and Real Estate
- Architecture and Urban Planning
- Production Systems and Materials
- Wood Building Technology
- Technical Wood Assessment
- Building Envelopes and Building Physics
- Indoor Environment and Building Physics

Certification
- Person certification
- Certification Development
- Product Certification 1
- Product Certification 2
- Management System and Verification(1)
- Management System and Verification(2)
- Management System and Verification(3)