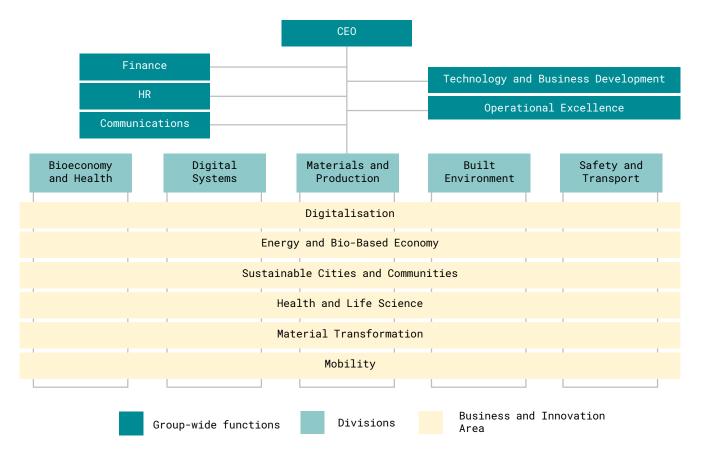


*Senior Vice President *Acting Marco Lucisano The recruitment of Senior Vice President for the Built Environment Division is in progress.

Marco Lucisano, Senior Vice President Bioeconomy, has the role as Acting Senior Vice President of the current Built Environment Division. He continues to hold this position until a new Senior Vice President has been recruited.

Overall organisation





The five divisions



Marco Lucisano



Charlotte Karlsson



Pernilla Walkenström



Paul-Halle Zahl Pedersen

Bioeconomy and Health

The Bioeconomy and The Digital Systems Health division has cutting division operates in electronics, information edge expertise in process and communications engineering, drug development and material technology, software and surface design. development, mobility, Our work involves system analysis and biorefinery value chains interaction design. and products and We provide solutions for processes for agriculture, all sectors, especially in food, pulp, paper and areas involving packaging. digitalisation.

Digital Systems

on , for n

Materials and Production

The Materials and Production division, specialises in corrosion, chemistry, biology, medical technology and mechanics.

We operate in product, production and material development for textile, polymer, composite, metal and ceramic.

Built Environment

Acting SVP Marco Lucisano

The Built Environment division brings together expertise in energy, infrastructure, construction and properties, innovation management and system transition for a sustainable society. We also provide certification operations that help companies approach the market.

Safety and Transport

The Safety and Transport division, specialises in reliability, risk and safety in relation to vehicles, the maritime industry, the electrification of transport system and fires.

The division has expertise in measurement technology, calibration, inspection and verification.



Built Environment

) Part of division management, reports to respective head of Group-wide functions. Vice President Research and Business Development

Business Controllerchef*

Senior Vice President

Head of HR*

Head of Communications*

Vice President Business and Innovation area*

Energy and Bio-Based Economy

Executive Assistant

Business Office Manager

Energy and Resources

Energy and Resources operates in the field of bioenergy and renewable energy, energy efficiency improvement, heating and refrigeration technology, and circular bio-processes.

We also offer expertise in the field of industrial symbiosis for increased resource efficiency and sustainability.

System Setup and Service Innovation

System Setup and Service Innovation enables innovation and conversion processes for trade and industry.

Core activities include system analysis and conversion, service innovation, circular business models, collaborative processes and policy development.

Building and Real Estate

Building and Real Estate undertakes development towards a fossil-free, climatefriendly society in the construction and real estate sector.

Deep, broad-based expertise is provided in the areas of resource efficiency, functionality, materials and circularity, energy, durability, quality assurance and the wellbeing of people in external and internal environments

Infrastructure and Concrete Technology

The department works with infrastructure and concrete technology below and above ground, including water and sewage, dams, ports and bridges, as well as house-building and civil engineering.

We work actively with decision support for policy development, circularity, fossil neutrality, climate adaptation, durability and material aspects.

Certification

*) Reports to SVP but not

part of division.

The Certification department strengthens the Swedish economy by offering companies certification and accreditation services that make it possible to access markets.

The core activity is product and personal certification, as well as certification of management systems. Research is also conducted to enable market access.



Built Environment departments and units

Senior Vice President

Dep **Energy and Resources** Bio Processes and Environmental Services Heating and Cooling Technologies **Human-Technology** Interaction and Solar Energy Ventilation and Air Treatment Industrial Transition

System Setup and Service Innovation

Building and Real Estate

Infrastructure and Concrete Technology

Certification VACANT

Urban Development

Glass

Infrastructure Management VACANT

Certification Coordination

Service Labs

Transition Lab

VACANT

Production Systems and Materials VACANT

Supply Systems VACANT Certfication Develop1ment

VACANT

Wood Construction Technology VACANT

Material Design

Product East and Personal Certification

tion and Air
eatment

Energy and
Environmental System
Analysis

Technical Wood Assessment Environmental Analysis and Constructions

Material Lab

VACANT

Product Certification
West

dustrial Transition Urban Water Management

Sound and Vibration

Audit North

Sustainable Business

Building Envelopes and Building Physics

Audit South VACANT

Resources from Waste

Indoor Environment and Building Physics

Concrete Assessment and Training

